

Nagoya University Campus Master Plan 2010 Digest Edition

Planning/Edit:

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CMP 2010 pdf can be downloaded from the above homepage.

Past awards related to Nagoya University campus

- Facility Management Awards, Excellence Award 2008
- Energy-savings Excellent Cases,
 - Economy, Industry and Trade Minister's Award 2008
- Aichi Environmental Awards, Excellence Award 2008
- Nagoya City Eco-Office, Excellence Award 2009
- National Institute for Academic Degrees

and University Evaluation's national university evaluation

Highest rank evaluation "Excellent in achievement status of medium-term targets"

- Environmental Report, Public Sector Award 2010
- Architectural Institute of Japan Prizes, DOCOMOMO 100 selection (Toyota Auditorium)
- · BCS Award, Chubu Architecture Award,

Aichi Machinami Architecture Award

(Noyori Materials Science Laboratory, Noyori Conference Hall)

· Nagoya Urban Landscape Award,

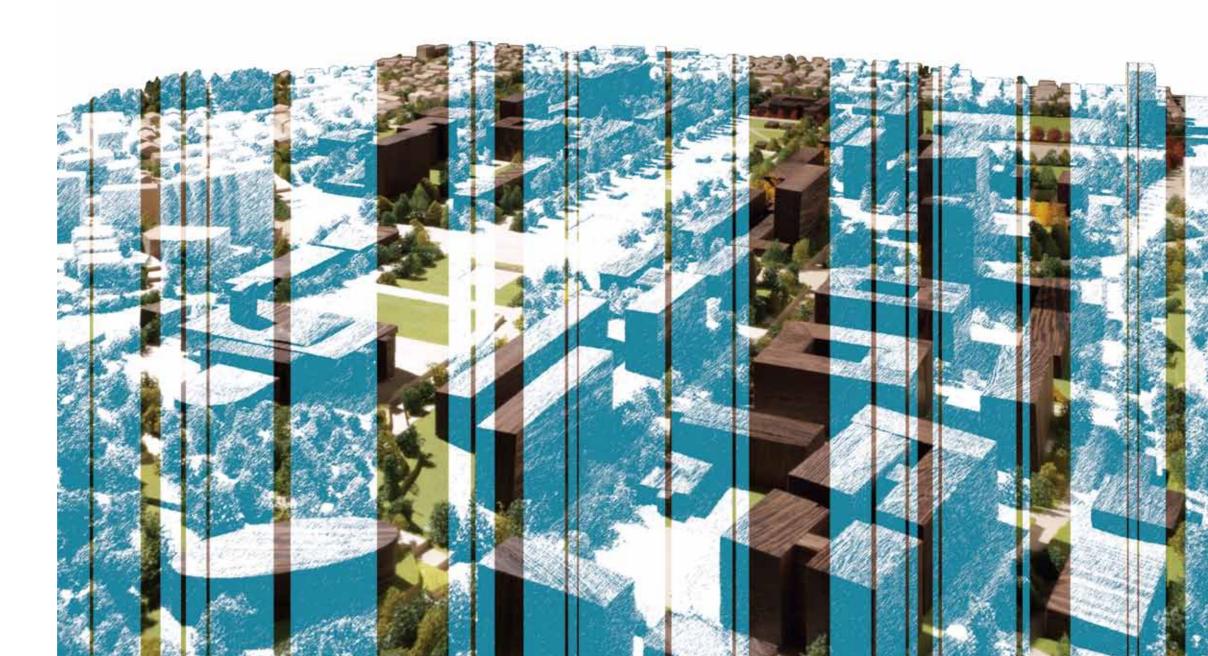
Aichi Machinami Architecture Award

- (Integrated Building, Subway Nagoya-Daigaku Station)
- Chubu Architecture Award (Nagoya University Symposion)
 Heat Pump & Thermal Storage Technology Center

"Thermal Storage Gathering" letter of appreciation

Nagoya University Campus Master Plan 2010

Digest Edition



Chapter

Chapter 1 Basic Objectives of the Campus Master Plan 2010

Introduction

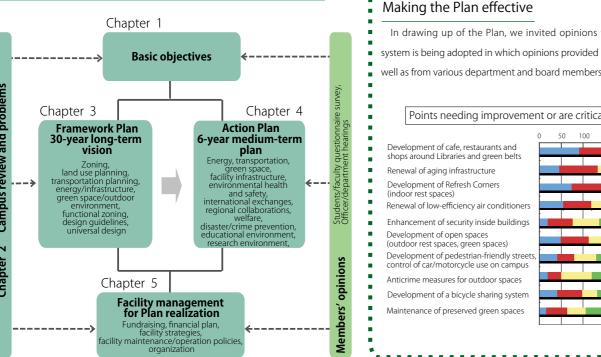
A campus master plan represents the campus space planning objectives agreed by a university based on its management philosophy, providing quidelines for continuous improvement of facilities/environment and management/operation of the university.

Since their transformation into independent administrative entities, national universities have operated based on their medium-term objectives and medium-term plans, which require achievement within a relatively short period of time of six years. Meanwhile, with broad campus land areas and facilities whose development seems to take a long period of time, Nagoya University requires a longer-term plan. Its campus master plan should be capable of flexibly responding to changes in educational/research policies, social conditions, financial situations, and government policies. Under these circumstances, our Campus Master Plan 2010 shows the framework plan drawn up looking thirty years ahead, under which the medium-term action plans that should be implemented within six years are established.

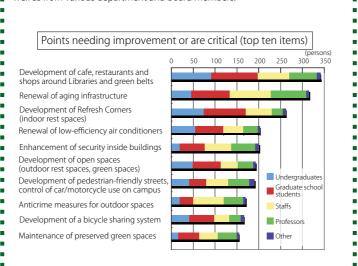
Eco-campus that generates world-leading academic achievements Concept

Campus Master Plan Charter The Campus Master Plan 2010 Aims to create a campus where creation The Campus Master Plan 2010 is established based on the Master Plan Charter, which is maintained universally, and exchange of knowledge are encouraged, and will be enhanced based on past master plans and cumulative evaluations, with the aim of ensuring for continuous fulfillment of its responsibility continuous campus development. as a key comprehensive university. Basic goals Plan concepts We aim to realize a low-carbon, environment-friendly A low-carbon, A unique and open campus campus that can serve as a model for a sustainable environment-friendly campus We will establish an environment that encourages A campus that supports various A campus that encourages international exchange while ensuring integration of our campus with the local community and industry-academia-government collaborative projects. creation of knowledge global and local collaborations A campus that serves as We aim to realize a campus that provides safe and A campus that encourages functional infrastructure to support world-leading research activities and to offer valuable experiences. the foundation for free-spirited exchange of knowledge education and research Basic policies Facility management that • Integrated development through university-wide cooperation We will establish a promotion system to implement supports continuous campus Flexible utilization of land and facilities the master plan and realize facility management linked development and contributes · Establishment of planning, to financial management. management and evaluation systems to better university operation

Structure of Campus Master Plan 2010



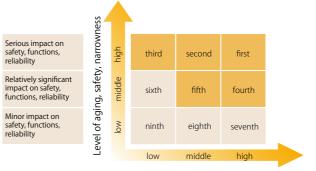
In drawing up of the Plan, we invited opinions from various members. A system is being adopted in which opinions provided in questionnaire surveys as



Chapter Facility Management for Realization of the Plan

To realize the plans proposed in the Campus Master Plan, it is necessary to secure resources to finance the plans and to have a strategic facility management method. Facility management will be implemented based on the concept of the PDCA cycle, which aims for continuous improvement by setting management targets for quality, delivery and cost, taking actions to achieve the targets and conducting evaluations.

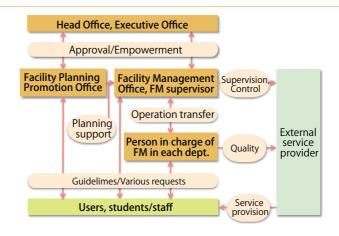
Example of priority determination based on facility portfolio



Significance level in education and research

Mandatory facilities university cooperation centers, etc.

Facility management promotion organization model



Strategic Planning Medium-term plan, Master plan, Lifecycle management, Budgeting Project Management by Objective, Evaluation Management Integrated Construction Cost Management Large-scale Delivery Quality Maintenance Database Workplace Review/Evaluation Design POE Benchmarking Relocation Maintenance & Operation **Energy Utility Custodial Security** Maintenance Repair Grounds

Strategic facility management policy

Planned preservation based on lifecycle management (LCM)

To ensure stable maintenance of a favorable environment over a long period of time, "planned preservation" activities will be carried out based on strategic management policies.

System development for procurement of funds for facility maintenance and management

- 1) Secure financial resources for renovation of key facilities under the
- medium-term and long-term preservation plans.

 2) Secure financial resources that will enable promotion of recycling-based energy savings.
- 3) Consider a medium-term and long-term renovation cost reserve system appropriate for each use area

Enhancement of accounting system and database for FM

- 1) Introduce a management accounting system linked to the financial accounting system.

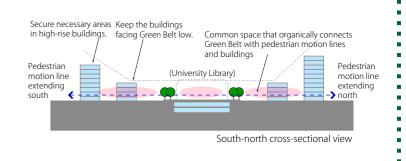
 2) Establish a database where various facility data are linked to
- financial information.
 3) Develop a LCM support system containing energy management
- 4) Enhance space management utilizing database.

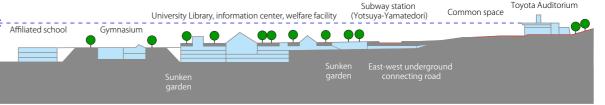
Effective use of facility review/evaluation and benchmarking

- 1) Set and verify facility performance evaluation indexes.
- 2) Strengthen réview/évaluation systems employing building inspection checks and satisfaction surveys
- 3) Conduct inter-university benchmarking to evaluate facility quality.

Green Belt redevelopment plan

The Green Belt that runs from Toyota Auditorium will be redeveloped as the "exchange center" of Higashiyama Campus. No permanent facilities that would spoil the scenery will be built. Common-use facilities will be placed mostly underground so as to keep its open space characteristics, taking advantage of connection with subway stations.





Fast-west cross-sectional view

Campus Framework Plan – 30-year long-term vision

Higashiyama Campus

Subway Meijo Line

High-rise 7

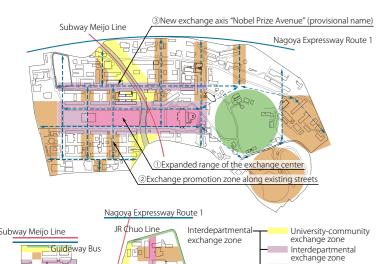
General education Interdepertment

Education/research

Mid-rise = T

Zoning

For Higashiyama Campus, the highest development priority will be placed on the Green Belt where the University-Community Exchange Zone and Interdepartmental Exchange Zone overlap as an exchange center. The road that runs from Noyori Conference Hall to the south of Kagamigaike will be named "Nobel Prize Avenue" (provisional name) and positioned as a new axis for exchanges besides the Green Belt.

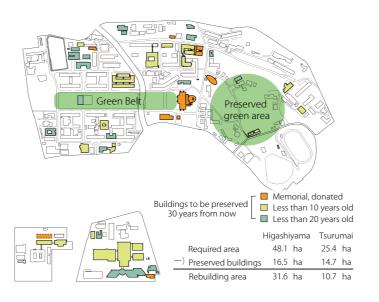


Education and research exchange zone

Exchange center

Determination of their future scale

Recognizing the history of how the present green areas and environment have been formed as a modern urban heritage, we will preserve and pass down there framework. Our campus design will be based on excellent modern historic architecture and environment including Toyota Auditorium. Under this Campus Master Plan, the proper future scale of resources will be determined to avoid increases in facility operation/management costs.



Basic policies for utilizing Higashiyama Campus

①Concentration and rearrangement of facilities

The blocks on the western and northeastern sides will be used as education and research zones where high-rise buildings are densely located. The eastern green block will be maintained as a low-density preservation zone.

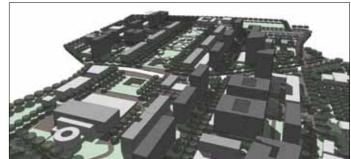
②Facility layout prioritizing accessibility

Facilities of a highly public nature such as halls and lecture rooms, main office building, and welfare facilities will be laid out in a manner prioritizing accessibility.

③Planning with emphasis on flexibility

To secure extensibility for the future, open spaces will be systematically maintained. Efficient use of interdepartmental common spaces and reallocation of areas will be promoted.





Higashiyama Campus CG

Outdoor exchange environment

Preserved green spaces

Campus entrance

Establishing Tree-lined roads

Water-front environmen

Traffic, parking space planning

Parking lots will be placed in positions accessible from the campus periphery, and the use of cars and motorcycles will be basically prohibited, so as to realize a pedestrian-friendly transportation environment. The east and west areas of Higashiyama Campus will be connected with a pedestrian deck or other means, with the aim of eliminating the problem of separation between east and west.

Patients' family support area

dustry-academia collaboration area (extra space

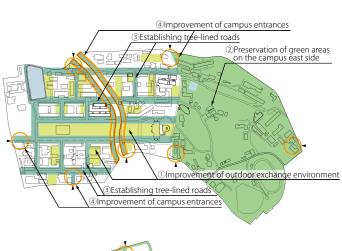
Tsurumai Campus

Daiko Campus

Integrated parking lots Pedestrian road Pedestrian-vehicle shared road (for service/emergency vehicles) Parking lots (cars, motorcycles) Subway exits

Green spaces, outdoor environment

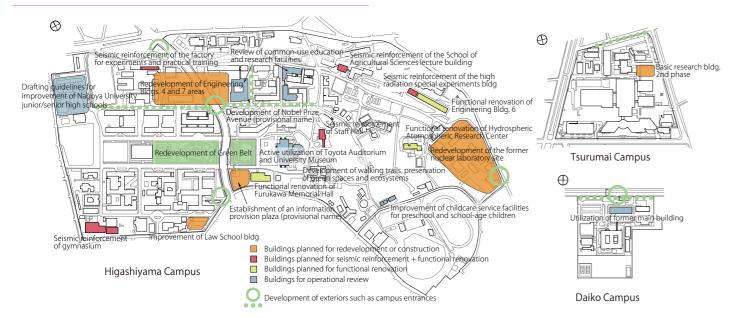
Taking into account the local conditions of each campus, we aim to realize a safe and comfortable outdoor environment well-harmonized with buildings, that supports free and lively activities of campus members and visitors, and emphasizes each campus' characteristics and features. Both zone open for local residents and zone requiring rigid security control will be designated, so that the entire campus will be open and safe.



Campus Action Plan – 6-year medium-term plan

Our Campus Action Plan is designed to support the facility/environmental aspects of the "Hamaguchi Plan," consisting of action plans that are linked to the university medium-term objectives/medium-term plans requiring implementation in six years and the facility management plans to promote efficient campus operation. In each implementation plan, projects for development or operation are classified into 1) development that will require investments through budget requests or external funds, 2) development that will be financed within the university budget, and 3) projects that can be implemented without any budget allocation.

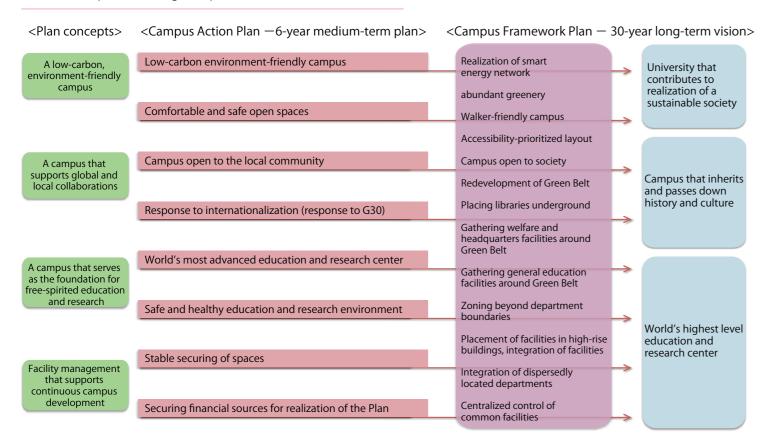
Action Plan – 6-year implementation projects



Action plan for energy savings/environmental burden reduction

We aim to reduce carbon dioxide emissions by 20% from the fiscal 2005 level by fiscal 2014. To achieve this target, we will develop systems that promote energy savings and secure funds, make investments in renovations for improved energy efficiency and cost reduction, and provide education and establish methods of raising university members' environmental awareness.

Roadmap for realizing Campus Master Plan 2010



Campus Review/Evaluation and Problems with the Campus Master Plan 2010

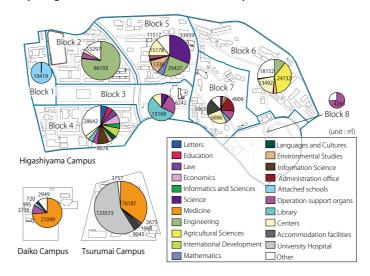
The Nagoya University Campus Master Plan is positioned as a flexible plan that grows/develops through repeated reviews and evaluations, so it is capable of adapting to future environmental changes. Therefore, when revising the Plan, it is important to review and evaluate the contents and implementation status of the current master plan.

Since establishment of the Campus Master Plan 2005, various actions have been taken to improve the campus facilities, including renovation of Toyota Auditorium, seismic reinforcement of existing facilities, rebuilding of the university hospital and improvement of welfare facilities. Meanwhile, several problems on campus still remain.

Dispersed location of departments

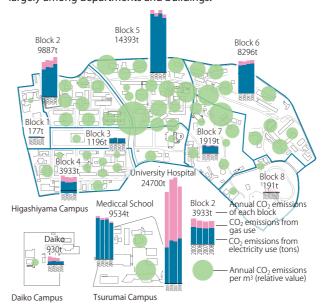
Chapter

Faculty members of some departments such as interdisciplinary collaborative graduate schools are dispersedly located throughout campus, which causes inconvenience in education and research activities including students' moves and classroom arrangement. Early integration of facilities is therefore necessary.



Energy consumption (CO₂ emissions)

Nagoya University emits approx. 80,000 t of CO_2 annually, of which Higashiyama Campus and Tsurumai Campus account for approx. 52% and 44%, respectively. The amount of emissions per unit area varies largely among departments and buildings.



Higashiyama Compliance with 31 m building height limit, 45% green area rate regulations, Redevelopment of the aged and inefficient former Nuclear Fusion Laboratory site, Reform is needed of internal facility functions/equipment for which only seismic reinforcement has been implemented, Shortage of project spaces and increase of prefab buildings

Tsurumai Negotiations for relaxation of the floor space ratio limit Lack of green areas and open spaces that a university should have

Daiko
Campus

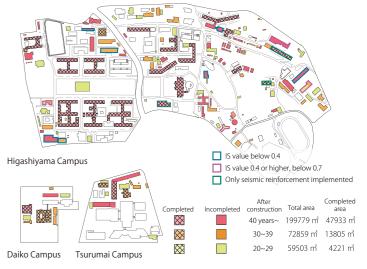
Utilization of the former School of Health Sciences main building (former Mitsubishi Heavy Industries building) as a memorial building

Other Development of housing for foreign students, using new scheme complexes Effective use of facilities and property of the Toyokawa Complex

Facility Securing various financial resources for development and maintenance management Integrating facility management and operation

Renovation and seismic reinforcement of aging buildings

About 48% of the total building area at Nagoya University is over 25 years old, of which around 44% of buildings have not been reinforced yet. Also, 23% of buildings designated as requiring seismic reinforcement have an IS value below 0.7.



Interdepartment facilities for common use

Interdepartment educational/research facilities for common use are established mainly for promotion of leading-edge research activities, occupying approximately. 52,000 m². These facilities are mostly used as temporary occupancy sites and solutions to space shortages, and thus operation of these facilities needs to be reviewed.

